

**Financial Statements**  
**Group Income Statement**  
**For the year ended 31 December 2020**

	Note	Underlying result 2020 £m	Separately disclosed items (note 5) 2020 £m	Total 2020 £m	Underlying result 2019 £m	Separately disclosed items (note 5) 2019 £m	Total 2019 £m
Revenue	4	1,955.9	–	1,955.9	2,744.4	–	2,744.4
Operating costs	5, 6	(2,006.7)	(330.6)	(2,337.3)	(2,449.1)	(53.0)	(2,502.1)
<b>Group operating (loss)/profit</b>		<b>(50.8)</b>	<b>(330.6)</b>	<b>(381.4)</b>	295.3	(53.0)	242.3
Share of results from associates and joint ventures	18	(2.1)	–	(2.1)	0.4	–	0.4
Finance income	10	3.3	–	3.3	8.6	–	8.6
Finance costs	10	(56.5)	(8.0)	(64.5)	(64.3)	–	(64.3)
<b>(Loss)/profit before tax</b>		<b>(106.1)</b>	<b>(338.6)</b>	<b>(444.7)</b>	240.0	(53.0)	187.0
Tax credit/(charge)	11	29.3	88.7	118.0	(55.2)	16.5	(38.7)
<b>(Loss)/profit for the year</b>		<b>(76.8)</b>	<b>(249.9)</b>	<b>(326.7)</b>	184.8	(36.5)	148.3
(Loss)/profit attributable to equity shareholders		(82.1)	(249.6)	(331.7)	176.2	(35.1)	141.1
Profit/(loss) attributable to non-controlling interests		5.3	(0.3)	5.0	8.6	(1.4)	7.2
		<b>(76.8)</b>	<b>(249.9)</b>	<b>(326.7)</b>	184.8	(36.5)	148.3
<b>Earnings per share:</b>	13						
– basic earnings per share				(57.9)p			27.6p
– diluted earnings per share				(57.9)p			27.5p

Details relating to separately disclosed items are provided in note 5.